ROBERT SMITH

Lean Manager

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Lean Manager professional. Energized, results-focused, change agent with extensive experience in process improvement including training team members on the standards of lean principles and methodologies: Value Stream Mapping, 6S, TPM, Kanban pull systems, Quick Changeover (SMED), A3/root cause, Inventory reduction, and Visual Management.

EXPERIENCE

Lean Manager
ABC Corporation - OCTOBER 2013 – SEPTEMBER 2014

- Led Safety Teams to reduce loss time injuries by proactively identifying and reducing hazards and ergonomic risks.
- Helped the plant achieve OSHA Voluntary Protection Program (VPP) re-certification.
- Participated in six sigma efforts to identify key performance characteristics and implement statistical process controls for E-frame series circuit breakers in order meet UL 489 standards.
- Implemented Work Place Design, part presentation, point of use, tool layout, Kaizen events, and 5S.
- Participated in a Kaizen event to increase productivity of the Traction Drives motor assembly by 30% by creating a single piece flow assembly line.
- Responsible for developing and implementing Kaizen activity roadmap to support the goal of delivering a 5% year over year labor productivity improvement.
- Conducted SMED events in fabrication department.

Lean Manager
Delta Corporation - 2010 – 2013

- Facilitated a 5 year strategic planning event with a Made in USA outcome.
- Developed 5S program and related audits to sustain the gains.
- Implemented a kanban system to CNC machining centers and re-balanced labor to takt time in production cells.
- Avoided a $300k capital investment in the shipping department and improved lead times by decentralizing packing to the production cells.
- LEAN Production Leader for LAX site; drive continuous improvement within airline food production business Lean Excellence Program leader; 350-member .
- Led kaizen events for continuous improvement in plant; creating solutions that improved flow, quality, safety, and savings of over $700k in first year.
- Educated and influenced production leaders with key problem solving

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techniques that empowered them to transform labor efficiency from the 70% to 100% .

EDUCATION

- Masters In Business Administration

SKILLS

Implementational Skills, MS Office.