ROBERT SMITH

Lean Manager

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SUMMARY

Accomplished Lean Manager in the automotive industry as a Tier I supplier for Ford, Chrysler, GM, Toyota, NAPA, AutoZone, O'Reilly, Car Quest, and others. Experienced working on different projects implementing Lean-Manufacturing principles. Versatile results-oriented with excellent knowledge in implementation of tools like APQP, PPAP, FMEA, MSA, Control Plan, RPN reduction, SPC, Pareto analysis, 8D, 5why, 7-step, and QoS.

CORE COMPETENCIES

Operations Management, Lean Manufacturing.

PROFESSIONAL EXPERIENCE

Lean Manager
ABC Corporation - October 2004 – March 2005

Key Deliverables:

- Implemented 21 Kaizen events resulting productivity gains, inventory reduction, one piece flow, visual factory, 5S, floor space reduction, JIT production, value stream mapping and vision strategy.
- Developed and implemented shop floor kaizen training tools used to train work force.
- Implemented full time black belt responsible for cost savings activities utilizing Six Sigma Methodologies.
- Implemented various techniques such as cellular manufacturing, standardized work, SMED, Pareto analysis, cross-functional teams and problem solving methodologies like 5why, fish bone, 8D, 7-step to improve productivity over 8%.
- Participated in Defining and Executing Strategic Lean Implementation Plan.
- Discussed organizational and cultural transformation needs for effective Lean implementation.
- Helped develop and facilitate 82 sessions of various levels of on site Lean training.

Lean Manager
Delta Corporation - 2000 – 2004

Key Deliverables:

- Implemented formal customer complaint process resulting in improved customer satisfaction through timely and thorough responses Introduced 5-Why.
- Assisted Operations Manager with the administration of a nonunion facility with 200 hourly associates and $107,000,000 in annual sales Implemented .
- Facilitated the development and execution of annual Lean objectives and plans - Lean Black Belt, successfully executed events and projects per Lean .
- Responsibility of Lean/5s in the Hattiesburg MS facility.

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- Initial task is to establish a base line in audits of 5s initiating a cultural change not only at employee level but that of management, which has .
- Lead implementation of Lean Sigma for facility; results after initial 2 years include 200+ safety improvements, 50% reduction in inventory, 30% .
- Stream mapping event reducing digital book lead-time from 3 weeks to 5 days.

EDUCATION

Master Of Science

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